

**WOODLAWN PROJECT**  
**Community Consultation Committee**

**MEETING MINUTES**

**Wednesday 28 July 2021**

By Zoom teleconference

Item	Minutes	Follow Up By
<b>Meeting Opened:</b>	6. 05pm	<b>Meeting Closed:</b> 6.45pm
<p><b>Attendees</b></p> <ol style="list-style-type: none"> <li>1. David Johnson (Chair)</li> <li>2. Cr Peter Walker (Goulburn Mulwaree Council)</li> <li>3. Scott Martin (Goulburn Mulwaree Council)</li> <li>4. Adrian Ellson</li> <li>5. Tim Dobson (CEO, Heron)</li> <li>6. Henry Gundry (Veolia)</li> <li>7. Colin Dennett</li> </ol> <p><b>Invited Observers</b></p> <p>Simon Smith (CFO, Heron) Chris Hill (FTI Consulting, appointed Administrator) Patrick O'Brien (FTI Consulting)</p>	<p><b>Apology</b></p> <p>Denzil Sturgiss</p>	
<p><b>Pecuniary or non-pecuniary interests</b></p> <p>None to declare</p>		
<p>DJ opened the meeting and welcomed Chris Hill and Patrick O'Brien from FTI Consulting, Administrators for Heron. It was noted that the last CCC meeting was in December 2020, however email updates on the mine's status have been provided to committee members by TD on 22 March, 21 May and 20 July 2021.</p>		
<p><b>Previous Minutes</b></p> <p>Minutes from the previous meeting on 8 December 2020 were noted with no changes.</p>		
<p><b>Matters Arising from previous minutes</b></p> <p>No issues were noted.</p>		
<p><b>Project update</b></p> <p>TD gave an update on the current status of Heron and Woodlawn. The mine remains in care &amp; maintenance, with 6 persons currently employed at the site. All issues on site are being managed well and security is being maintained.</p> <p>Despite an exhaustive process over the last year, attempts to re-finance a restart of the mine have proven unsuccessful, and administrators (FTI Consulting) were appointed by the Heron Board of Directors on 16 July 2021. The administrators intend to maintain the current business operations while determining the best course of action going forward.</p> <p>CH (from FTI) gave a summary of the situation from the administrator's perspective. Placing Heron into voluntary administration is in fact a positive move and is not liquidation. He is confident that this will provide an improved opportunity for interested parties and will lead to a transaction or arrangement which should allow a re-opening of the mine and processing operations at Woodlawn.</p>		

<p>The process of communicating with potential transaction counterparties will commence immediately; in the meantime, care &amp; maintenance activities at the site will continue with current employees remaining in place. CH is very optimistic that a good outcome can be achieved. The administration and associated transaction process is expected to be completed over an 8 to 12 week period.</p> <p>Some questions followed:</p> <ul style="list-style-type: none"> <li>• How does the process of administration affect the ongoing relationship between the mine operations and Veolia? Any future operators of the mine will require working agreements with Veolia in the same way that has worked successfully between Heron and Veolia to date.</li> <li>• Should the Woodlawn CCC continue under administration? It was agreed that the Committee should continue and meet as appropriate, as guided by TD and the administrators. It was also agreed that the administrators (CH &amp; PO'B) should attend meetings as observers during the administration period.</li> <li>• Will TD continue as CEO? TD confirmed that at the moment he remains as CEO of Heron, but that could change subject to any transaction that results from the administration process.</li> <li>• TD also noted that all small and local creditors of Heron have had their accounts kept up to date and will not be affected by the administration process; only a few larger unsecured creditors (major contractors and unsecured lenders) with outstanding debts will be affected.</li> </ul>	
<p><b>Community complaints/reports and company response</b> None</p>	
<p><b>General business / Other matters</b> All members present expressed support for Heron, TD and the administrators, and wished them well for a successful re-start for the mine in due course. It was noted that Heron has enjoyed a high level of support and approval from the community and there is a strong desire to see the project resume.</p> <p>It was decided not to select a date for the next meeting at this time; TD will keep us informed of progress under administration and any developments, possibly by email, and when appropriate a meeting date will be advised.</p>	
<p><b>Next meeting</b> TBA.</p>	

Note: all CCC, community and associated documents are located on the company website:  
<http://www.heronresources.com.au/woodlawn-community.php>